



PREVENTING AND RESPONDING TO HARMFUL PRACTICES AND BARRIERS AGAINST CHILDREN AND WOMEN THROUGH LOW-COST HIGH IMPACT COMMUNITY LED SOLUTIONS.



**EDUCATION** 



CHILD, ADOLESCENT AND MATERNAL HEALTH



SOCIAL AND ECONOMIC **EMPOWEREMENT** 



CHILD PROTECTION AND SAFE GUARDING



INSTITUTIONAL CAPACITY **STRENGTHENING** 

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## MESSAGE FROM THE CHAIRPERSON, BOARD OF DIRECTORS

Presenting the 2021 Amani Initiative Annual Report comes at a time when we need to remind ourselves to be thankful with the present, never to forget the past and trust in the future. As an organization; we challenged ourselves to not only continue what we have been doing but also double our efforts as desperate times always need desperate measures.

Our communities, children and women needed us more during the Covid-19 pandemic for which I am extremely thankful to our frontline structures such as community change agents and staff who worked tirelessly during the period to achieve the promising results presented within the 2021 Amani Initiative Annual Report. I would also wish to appreciate our different partners and donors who continued to believe in us especially at a time when we needed them most.

Some of the key highlights from our 2021 performance presented in the report include:-

- 1. Strengthening efforts in enabling sustainability and financial resilience of low cost private schools in the face of Covid-19 and beyond which were at risk of closure through business accounting and financial management training for at least 2,000 low cost private schools and 3,145 educators. We engaged 697 parents with tips on how to continue learning of their children during the lockdown and also reached out to 740 learners provided with scholastic materials and mentorship.
- 2. Strengthening community structures in prevention and response to harmful practices against children and women such as child marriage and gender based violence through household support visits, provision of 30 bicycles to some of the community change agents as well as 302 mobile phones to at risk women to facilitate access to information and reporting of cases of violence.
- 3. Supporting 15 women led self support groups through trainings on governance, digital financial solutions and financial literacy which resulted to an increase of their annual savings to 45,023,800/=
- 4. Expanding our health programming from only focusing on sexual and reproductive health to include child and maternal health that directly resonates with the our target population of children and women. We closely engaged with 12 health facilities as part of this expansion.

As part of institutional capacity strengthening; we realized an increase of annual funding by over 40% from the 2020 income; developed (1) Management Information System; (2) Resource Mobilization Strategy; (3) Digital Savings Platform and (4) Risk Management and Contingency Planning Strategy which is expected to improve our efficiency, effectiveness, sustainability and ability to prevent and respond to harmful practices against children and women. The organization also acquired a piece of land within Maracha District through the support of the Founder Members which is expected to host the organization's Head Offices as well as a safe space of children, women and youth to access life skills and protection from harmful practices.

The 2021 achievements despite the numerous challenges give us hope that the future is great for the organization as well as our ultimate vision of a society where every child and woman is able to live with dignity and reach their full potential. This is a journey that we cannot achieve alone but together with you.

Enjoy the 2021 Amani Initiative Annual Report

Eva Nassaazi Chairperson- Board of Directors Amani Initiative



#### MESSAGE FROM THE EXECUTIVE DIRECTOR

It brings me great honor to bring to you the Amani Initiative 2021 Annual Report. 2021 like 2020 was a very challenging period across the globe in particular to the communities that we serve, our staff and the organization in general as the result of the Covid-19 pandemic; despite of the numerous challenges we were able to move forward as reflected in the 2021 annual report. For this, am extremely grateful to all the staff, volunteers and Board of Directors who made this possible, as well as our our amazing partners and donors who have continued to move the journey with us of creating a society where every child and woman is able to live with dignity and reach their full potential.

We realized a steady growth in terms of our annual financing as well as impact across our thematic areas of (1) Education, (3) Child Protection and Safeguarding, (3) Socioeconomic Empowerment and (4) Child, Adolescent and Maternal Health as the result of the 6 projects implemented in 2021 which included:-

- 1. The West Nile HIV Project which aims to attain and sustain HIV epidemic control in the West Nile region of Uganda through optimization of high impact interventions to achieve UNAIDS 95:95:95 targets; and strengthening national, regional, district level capacities to meet MoH minimum performance. The project is implemented in Maracha District with support from Centre for Disease Control and the Infectious Disease Institute across 12 health facilities.
- 2. 1. The Amplified Community Action against Teenage Pregnancy and Child Marriage project funded by Capital for Good through Girls First Fund and aims at, Ending child marriage and teenage pregnancy for prosperity and social economic transformation in Maracha and Arua districts. The project is implemented within Kijomoro, Oleba and Oluffe Sub-Counties in Maracha District, Arua City and Vurra Sub-County in Arua District.
- 3. The R2Grow program in Uganda aims for decision-makers and key stakeholders to jointly and effectively address undernutrition in Uganda in a multisector, gender-sensitive, and inclusive way to achieve the ultimate goal of the program which aims to ensure that; "Every child in Uganda is able to achieve its potential." The project is being implemented by Amani Initiative in Maracha district (Yivu and Oluffe Sub-counties), Arua District (Vurra Sub-County) and Arua City as a sub-grant from the Hunger Project and the Movement for Community Led Development Uganda Chapter under thethe Dutch Ministry of Foreign Affairs.
- 4. The School Financial Health Project in partnership with Edify Uganda aims to improve learning outcomes and access to affordable education through supporting low cost private schools improve aspects of school financial management. Within 2021 the project activities where implemented in Luwero, Pader, Gulu, Omoro, Jinja, Mukono and Nwoya Districts.
- 5. The Institutional Capacity Building for Effective Community Transformation Project supported through Women Peace and Humanitarian Fund and UN Women aimed at strengthening the capacity of Amani Initiative and partner organizations to enhance sustainability and effective response to women's protection against sexual and gender based violence and human rights violations.
- 6. The Connected Women Project financed through the New Life Fund, managed by the King Baudouin Foundation within Maracha district, Arua district, Terego districts and Arua City aimed at at bridging the gender gap in access and usage of mobile phones for socioeconomic empowerment of girls and young women in the face of Covid-19 and beyond.

As we take time to celebrate our 2021 achievements; i wish to sadly remind you that the journey is far from over. We still have millions of children and women in Uganda who continue to be violented; many girls and boys out of education; households failing to provide basic needs to their loved ones due to the high levels of poverty and limited access to quality health services for children, adolescents and mothers.

I invite you to visit our website at www.amaniinitiative.org or directly write to me through nixon@amaniinitiative.org or onixon.amaniinitiative@gmail.com to discuss how you can be part of this journey of creating a Ugandan Society where every child and woman is able to live with dignity and reach their full potential.

Nixon Ochatre Executive Director



#### **OUR FOUNDATION**

Amani Initiative is a
Ugandan registered NonGovernmental
Organization founded in
2011 to prevent and
respond to harmful
practices and barriers
against children and
women through low costhigh impact community
led solutions.

#### **OUR VISION**

A Ugandan Society where every child and woman is able to live with dignity and reach their full potential.

#### **OUR MISSION**

To prevent and respond to harmful practices and barriers against children and women through low costhigh impact community led solutions.

#### **OUR VALUES**

- Community
- Integrity
- Respect
- Accountability
- Teamwork

#### **2021 GEOGRAPHICAL COVERAGE**

- Maracha District
- Terego District
- Luwero District
- Arua District
- Arua City
- Mukono District
- Wakiso District
- Kamuli District
- Kampala City
- Gulu District
- Nwoya District
- Pader District



A snapshot of our quantitative results across the four thematic areas designed to prevent and respond to harmful practices and barriers against children and women through low-cost high impact community led solutions.



**EDUCATION** 



low cost schools supported to improve their financial health.

2,000



3,145

nool leaders engaged on aspects of school development.



school outreaches on education conducted.



740 learners provided with scholastic materials.



697 parents engaged to support learning of their children during



CHILD, ADOLESCENT AND **MATERNAL HEALTH** 



3,824

individuals accessed sexual & reproductive health information.



individuals accessed sexual & reproductive health services such as ARV's, HIV testing and counseling.

2,758



西图图

2,091

text messages on Covid-19 prevention shared.



children and parents provided with information to improve their water, sanitation, hygiene an nutrition outcomes.



public health facilities onboarded and supported with community

12



**SOCIOECONOMIC EMPOWEREMENT** 



45,023,800/=

saved by VSLA group members under Amani Initiative.



302

women received entrepreneurship skills training.



individuals provided with financial literacy information through sms and voice calls during lockdown.

697



women led VLA's onboarded onto a digital VSLA application.

15



CHILD PROTECTION AND SAFEGUARDING.



123

community duty bearers engaged on child protection.



**30** 

bicycles distributed to community change agents to facilitate movement.



302

mobile phones distributed to women for social protection.





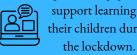
household dialogues conducted on women peace and security.





school leaders and parents engaged in child protection.







linkage referral assistants.





#### THE CHALLENGE

The Covid-19 pandemic hit the education sector hardest risking education for over 15 million children in Uganda across the year 2021. Children within the poorer households were hit harder to lack of resources, internet connectivity and devices to take part in online learnings as was the case with their peers from well off families. This left out millions of children from accessing education during the lockdown in Uganda.

Low cost private schools risked closure due to failure to meet their loan application as well as failing to continue engaging their teachers. This also risked access to education for millions of children who considered these schools as their learning centers due to proximity and cost.

#### **KEY HIGHLIGHTS**

- 2,000 schools engaged.
- 24 school mentorship and career guidance outreaches and conducted.
- 740 learners provided with scholastic and learning materials and during
   Covid-19 lockdown.
- 697 parents engaged on continuous learning during lockdown.
- 3,145 educators trained on financial management.

#### **OUR 2021 SOLUTIONS.**

We implemented the following activities as a response to the impact of Covid-19 to the education system in Uganda.

- Supporting low cost private schools improve their financial health through tailored business and financial management training.
- Engaging parents to support learning during the lockdown through access to mobile phones with radio's to access the radio lessons prepared through the government of Uganda.
- Text messages to parents and guardians to remind them about continuous learning of the children during the lockdown.
- School outreaches to mobilize and motivate learners to commit to education as most of them had lost interest in education
- Community learning through organizing out of school alternative learning sessions between learners and their teachers.

#### CONTRIBUTING PROJECTS/PARTNERS

#### Partner Project

- 1. Edify Uganda School Financial Health Project
- 2. Girls First Fund  $\longrightarrow$  Amplified Community Action Againt Childmarriage
- 3. MCLD- Uganda → Right 2 Grow



#### CHILD PROTECTION AND SAFEGUARDING



Child protection and Safeguarding is critical to our work focused on creating a society where every child and woman is able to live with dignity and reach their full potential. Within 2021 we focused on:-

- Improving knowledge, skills and capacity of community structures in the prevention and response to harmful practices against children.
- Supporting communities to establish structures for reporting and referral for
  cases against harmful practices against children. Within 2021 our work focused
  on strengthening interventions around child protection in the face of Covid-19
  and beyond. With the lockdown and school closure as part of strategies to
  prevent the spread of Covid-19; most children were at higher risk of being
  abused.





With the support of partners such as the Women Peace and Security Fund, Girls First fund and the King Baudouin Foundation we undertook the following interventions within 2021 aimed at strengthening community and household structures as well as use of technology in the prevention and response to harmful practices against children.

- Orientation, supporting and directly engaging 30 community change agents as frontline structures in the prevention and response to violence against children in the face of Covid-19 under the Amplified Community Action against teenage pregnancy and child marriage project financed through the Girls First Fund within Maracha and Arua Districts. These were key in household engagements due to the lockdown that had restricted movement.
- Through the Women Peace and Security Fund; we procured 30 bicycles which have been used by the change agents to follow up community cases of violence against children.
- Support from the King Baudouin Foundation was used to procure 302 mobile handsets for 302 homesteads under the Connected Women project to facilitate access to critical information and also reporting of cases of violence at household level.
- Household dialogues with 290 homesteads on aspects of parenting and child protection in the face of Covid-19 and beyond were conducted. Unfortunately most homes which had been expected as the safest place for a child were no longer safe during the lockdown which pushed us to conduct household dialogues in line with the need on parenting and child protection. 437 school leaders and parents were also engaged in child protection and safeguarding in the face of the Covid-19 lockdown.



#### **KEY MILESTONES IN 2021**

- 15 women savings groups onboarded onto a digital savings platform.
- 302 rural women introduced to digital financial solutions.
- Increase of annual savings from savings groups by 45,023,800/=
- 697 women provided with financial literacy and entrepreneurship skills in the face of Covid-19.

#### **KEY PARTNERS**

- Girls First Fund
- CEFTRA-WN
- Ensibuuko
- Women Peace and Humanitarian Fund/UN Women
- King Baudouin Foundation

Increasing evidence confirms that the achievement of the global 2030 Agenda with its Sustainable Development Goals (SDGs) in particular Goal 1:- End Poverty, Goal 5:- Gender Equality, Goal 8:- Decent Work and Economic Growth and Goal 10:- Reduced Inequalities will not be possible without the acceleration of women's economic empowerment which is why we are strategically investing in the socioeconomic empowerment through directly working with at risk women together with men and their households.

Within 2021; Amani Initiative directly impacted over 697 individuals with capacity strengthening in financial literacy, digital literacy, entrepreneurship skills and hands on skills training.

We also strengthened 15 women led village savings schemes at the center of socioeconomic empowerment for over 302 rural women across Arua City, Terego District, Maracha District and Arua District through digitalization of their savings processes, and strengthening group governance which boosted their collective annual savings to 45,023,800/=



- 3,824 individuals accessed sexual & reproductive health information.
- 2,091 text messages on Covid-19 prevention shared.
- 2,758 individuals accessed sexual & reproductive health services such as ARV's, HIV testing and counseling.
- 820 children and parents provided with information to improve their water, sanitation, hygiene an nutrition outcomes.
- 12 public health facilities onboarded and supported with community linkage referral assistants.

#### **PARTNERS**

- 1. Infectious Disease Institute/CDC
- 2. Grassroot Soccer
- 3. Right2Grow
- 4. Girls First Fund

Within 2021; Amani Initiative strategically expanded our health programming from only focusing on sexual and reproductive health but also child and maternal health that directly resonates with the our target population of children and women.

Within sexual and reproductive health; we closely engaged with 12 health facilities and the Infectious Disease Institute to attain and sustain HIV epidemic control in Maracha District through optimization of high impact interventions to achieve UNAIDS 95:95:95 targets" under the President's Emergency Plan for AIDS Relief (PEPFAR).

Under the Right2Grow project we focused on nutrition, stunting and WASH advocacy and sensitization through 6 consultative meetings with 163 participants, school essay writing competition with 307 pupils from 16 partner schools and household survey engaging 120 households.

We also continued work on adolescent sexual and reproductive health through life skills using the Grassroot Soccer Curriculum.





Institutional Capacity Strengthening is one of the key strategies we adopted in 2021 as a key enabler to our vision. We focused on staff capacity building, functional organizational policies, developing digital systems and also investing in key organizational assets.

#### Digital systems

With the support of Women Peace and Humanitarian Fund together with the UN Women. Amani Initiative developed digital solutions to improve organization efficiency and effectiveness in the face of Covid-19 and beyond. These solutions included:-

- 1. The VSLA application platform for savings groups.
- 2. Management Information System to manage programs, finance and human resource processes.

We also procured 312 phones and 10 laptops for staff and the women groups to be in position to use the digital solutions developed.





#### Staff capacity building

List of the 2021 staff capacity building sessions completed:-

- 1. Gender Transformative Programming by Girls First Fund
- 2. Resource Mobilization by UN Women/WPHF
- 3. Risk Management and Contingency Planning by Tervuren GMS
- 4. Result Based Monitoring by UN Women/WPHF
- 5. Financial Accountability by UN Women/WPHF
- 6. Digital solutions by Lida Africa and Ensibuuko
- 7. Community Led Development tools by the Hunger Project.
- 8. Budget Monitoring and Expenditure Tracking (BMET) carried out by CSBAG together with CEGAA..



#### INTERNAL CONTROLS, POLICIES AND MANUALS.

Within 2021; management together with staff and external consultants reviewed and updated internal policies and strategies to facilitate strategic direction and internal controls. The policies and manuals approved in 2021 included:-

- The Resource Mobilization Strategy
- Anti fraud and Corruption policy
- The Risk Management Strategy



## 2021 EVENTS

WOMEN'S DAY 8TH MARCH, 2021

NATIONAL GIRLS SUMMIT | DAY OF THE GIRL CHILD |

16 DAYS OF ACTIVISM







#### LIST OF PARTNERS ENGAGED WITH DURING THE DIFFERENT 2021 EVENTS.

- Joy for Children
- Nile Girls Forum
- MEMPROW
- Shadows of a Child
- Friends of Goodwill
- Rugby Tackling Life
- **CEFFORD**
- Arua District Local Government.

- CARE Uganda
- **CEFARH**
- World Educare Network
- End Violence Against Children
- World Women Summit
- **Arua City Council**
- Maracha District Local Government



### **2021 FINANCIAL REPORT**

STATEMENT OF INCOME AND EXPENDITURE FOR THE PERIOD 1ST JANUARY- 31ST DECEMBER, 2021

INCOMES	2021 (Ushs)	2020 (Ushs)
Donations and Contributions Other Incomes	259,434,277 <b>48,000</b>	180,623,433
Total Incomes	259,482,277	180,623,433
EXPENSES		
Employee Costs Administrative Expenses Fees and Charges Program Expenses	65,760,708 43,306,971 2,627,905 166,839,318	30,511,962 27,433,808 2,122,175 52,024,450
Total Expenses Surplus/Deficit for the year	278,534,902 (19,052,625)	112,092,395 68,531,038
STATEMENT OF FINANCIA	AL POSITION	
CURRENT ASSETS		
Cash and Bank Balances Trade and Other Receivables	7,923,777 285,000	65,162,149
NON CURRENT ASSETS		
Property, Plant and Equipment	48,608,178	24,883,372
Intangible Assets TOTAL ASSETS	15,280,000 <b>72,096,959</b>	90,045,521
RESERVES Retained Earnings	68,730,077	87,782,702
CURRENT LIABILITIES	68,730,077	87,782,702
Trade Payables	3,366,879	2,262,819
NON CURRENT LIABILITIES Long term Loan	-	-
Long term Loan	3,366,879	2,262,819
TOTAL EQUITY, RESERVES AND LIABILITIES	72,096,956	90,045,521

Financial Report extracted from the Amani Initiative Audited Financial Statements for the Year ended 31st December, 2021 by Dickson Associates Certified Public Accountants.

## 2021 AMANI INITIATIVE PARTNERS













































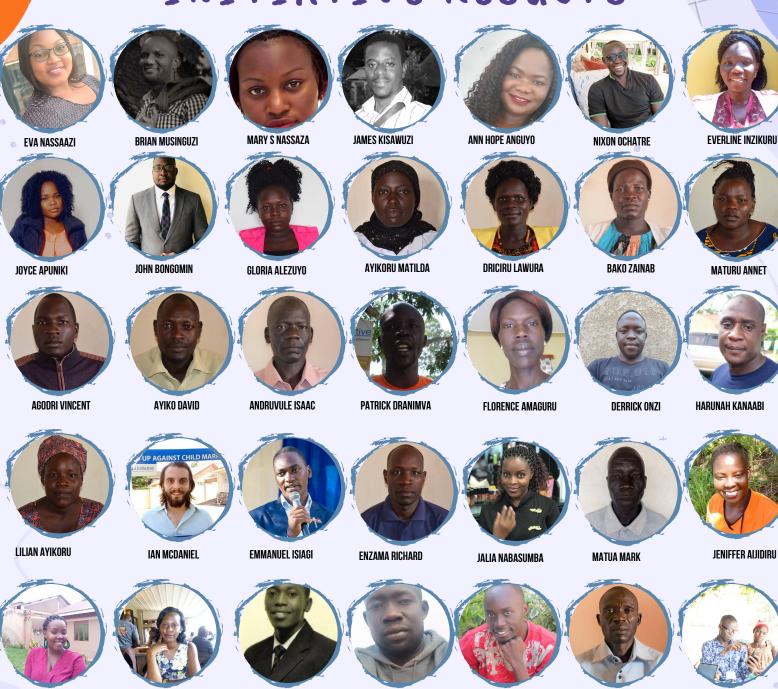








## INITIATIVE RESULTS





#### Our Address

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